

Dordrecht, March 11, 2022

Re: Business involving Russia and Belarus

Dear valuable customers,

Tsubakimoto Chain Co. and its global group companies are deeply concerned about the humanitarian crisis unfolding in Ukraine.

As a consequence, our Headquarters Tsubakimoto Chain Co. has decided to suspend the continuity of its operations and commercial conditions in Russia and Belarus regions.

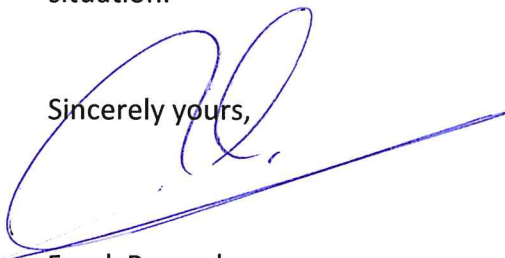
As a result, following actions will be effected immediately and remain in effect until further notice.

1. Temporary suspension of deliveries to Russia and Belarus
2. Temporary suspension of operations at OOO Tsubaki Kabelschlepp (Russia)

We have been following the tragic events in Ukraine with shock and disbelief, our thoughts are with all the people seeking shelter, safety and peace.

We will keep you informed about further developments in relation to this serious and very concerning situation.

Sincerely yours,



Frank Rosmolen  
President